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ABSTRACT

This book is a collection of 19 essays and case studies about the challenges libraries face today. It assesses a broad range of opportunities and achievements, and emphasizes both theory and practice. The essays are divided into six sections: (1) Introduction--"Restructuring Academic Libraries: Adjusting to Technological Change" (Charles A. Schwartz); (2) Reassessing Traditional and Virtual Ground-Assumptions--"Change and Transition in Public Services" (David W. Lewis) and "Dangerous Misconceptions about Organizational Development of Virtual Libraries" (Herbert S. White); (3) Realigning Campus Computing Partnerships--"Repositioning Campus Information Units for the Era of Digital Libraries" (Richard M. Dougherty and Lisa McClure), "Planning Information Systems at the University of Albany: False Starts, Promising Collaborations, Evolving Opportunities (Meredith A. Butler and Stephen E. DeLong), and "Two Cultures: A Social History of the Distributed Library Initiative at MIT" (Nina Davis-Millis and Thomas Owens); (4) Redeveloping State and Regional Consortia--"Farewell to All That...Transforming Collection Development to Fit the Virtual Library Context: The OhioLINK Experience" (David F. Kohl), "Facing Change and Challenge through Collaborative Action: The CIC Libraries' Experience" (Barbara McFadden Allen and William A. Gosling), "Shaping Consensus: Structured Cooperation in the Network of Alabama Academic Libraries" (Sue O. Medina and William C. Highfill), and "Directed Technological Change in the Florida Community College System" (Derrie B. Roark); (5) Case Studies of the Single-Organization Experience--"Restructuring the University of Vermont Libraries: Challenges, Opportunities, and Change" (Rebecca R. Martin), "Rethinking Public Services at Harvard College Library: A Case Study of Coordinated Decentralization" (Caroline M. Kent), "Adapting Organizational Structures in Technical Services to New Technologies: A Case Study of the University of Nebraska-Lincoln Libraries" (Joan Giesecke and Katherine Walter), "Benchmarking and Restructuring at Penn State Libraries" (Gloriana St. Clair), "Restructuring Liberal Arts College Libraries: Seven Organizational Strategies" (Peggy Seiden), and "Caught in the Crossfire: Organizational Change and Career Displacement in the University of California

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Libraries" (Rita A. Scherrei); and (6) Restructuring Library-University Relationships--"One Purpose: The Research University and Its Library" (Charles B. Osburn), "Strategic Planning in Academic Libraries: A Political Perspective" (Douglas G. Birdsall), and "Epilogue: Balancing Restructuring Efforts" (Charles A. Schwartz). (SWC)

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